Technical debt, refactoring, and maintenance (2/2)

Martin Kellogg

Q1: Spolsky argues that which of these ensures that when you rewrite a system from scratch, the new system is better than the old system?

- A. you have thoroughly studied the old system
- **B.** you have used the old system personally
- C. your team is more experienced and more professional
- **D.** none of the above

Q2: **TRUE** or **FALSE**: Majors argues that velocity of deploys and lowered error rates are not in tension with each other, but that they actually reinforce each other.

Q1: Spolsky argues that which of these ensures that when you rewrite a system from scratch, the new system is better than the old system?

- A. you have thoroughly studied the old system
- **B.** you have used the old system personally
- C. your team is more experienced and more professional
- **D.** none of the above

Q2: **TRUE** or **FALSE**: Majors argues that velocity of deploys and lowered error rates are not in tension with each other, but that they actually reinforce each other.

Q1: Spolsky argues that which of these ensures that when you rewrite a system from scratch, the new system is better than the old system?

- A. you have thoroughly studied the old system
- **B.** you have used the old system personally
- C. your team is more experienced and more professional
- **D.** none of the above

Q2: **TRUE** or **FALSE**: Majors argues that velocity of deploys and lowered error rates are not in tension with each other, but that they actually reinforce each other.

- Key consideration:
 What are the qua ultimately satisfy?
 e.g., safety, pe
 - \circ And how do our a

Whether to take on technical debt is often one of the **most consequential** choices you get to make as an engineer. **Take it seriously!**

ites?

- i.e., will we be able to reach our goals using this design?
- The choice to take on technical debt is always a tradeoff:
 - give up some flexibility later, gain something now
 - whether this is worthwhile varies case by case

• You should also consider risk when taking on technical debt

You should also consider risk when taking on technical debt
 i.e., ask yourself "what is the worst thing that could happen in

the future if I take this shortcut today"?

- You should also consider **risk** when taking on technical debt
 - i.e., ask yourself "what is the worst thing that could happen in the future if I take this shortcut today"?
 - risk should preclude you from taking on certain kind of debts
 - e.g., never use laughably-bad security or break laws, even if you don't plan to deploy this prototype

- You should also consider **risk** when taking on technical debt
 - i.e., ask yourself "what is the worst thing that could happen in the future if I take this shortcut today"?
 - $\circ~$ risk should preclude you from taking on certain kind of debts
 - e.g., never use laughably-bad security or break laws, even if you don't plan to deploy this prototype
- Best practice (especially for relatively risky debts): write everything down!
 - that way, you know what you need to fix before releasing

• History quiz: what was the "Y2k bug"?

- History quiz: what was the "Y2k bug"?
 - Answer: many early programs stored the year using two digits
 - assumption: current year = "19" + those two digits

- History quiz: what was the "Y2k bug"?
 - Answer: many early programs stored the year using two digits
 - assumption: current year = "19" + those two digits
- This is an example of technical debt:

- History quiz: what was the "Y2k bug"?
 - Answer: many early programs stored the year using two digits
 - assumption: current year = "19" + those two digits
- This is an example of technical debt:
 - immediate benefit: saves hard disk space (expensive in 1980)

- History quiz: what was the "Y2k bug"?
 - Answer: many early programs stored the year using two digits
 - assumption: current year = "19" + those two digits
- This is an example of technical debt:
 - **immediate benefit**: saves hard disk space (expensive in 1980)
 - long-term cost: if the program is still being used in 2000, need to fix it!
 - "I just never imagined anyone would be using these systems 10 years later, let alone 20."

[Philippe Kruchten, Robert Nord, Ipek Ozkaya: "Managing Technical Debt: Reducing Friction in Software Development"]

• You can also view **other serious risks** to the system's continued maintenance as forms of technical debt

- You can also view **other serious risks** to the system's continued maintenance as forms of technical debt
 - e.g., if your *bus factor* (= "number of people who need to get hit by a bus before no one understands the system") is low and parts of the system are undocumented...

- You can also view **other serious risks** to the system's continued maintenance as forms of technical debt
 - e.g., if your *bus factor* (= "number of people who need to get hit by a bus before no one understands the system") is low and parts of the system are undocumented...
 - the amount of technical debt you have is higher than if your bus factor was very high

- You can also view **other serious risks** to the system's continued maintenance as forms of technical debt
 - e.g., if your *bus factor* (= "number of people who need to get hit by a bus before no one understands the system") is low and parts of the system are undocumented...
 - the amount of technical debt you have is higher than if your bus factor was very high
- Other examples include having high staff turnover (which systematically lowers bus factor) or few senior engineers

• Common situation: you are now responsible for maintaining and improving a codebase that already exists

- Common situation: you are now responsible for maintaining and improving a codebase that already exists
 - we usually call such a codebase *legacy code*

- Common situation: you are now responsible for maintaining and improving a codebase that already exists
 - we usually call such a codebase *legacy code*
- What if this code already has technical debt? (Hint: it always does.)

- Common situation: you are now responsible for maintaining and improving a codebase that already exists
 - we usually call such a codebase *legacy code*
- What if this code already has technical debt? (Hint: it always does.)
 - You must service the debt: you must deal with the code as it is

- Common situation: you are now responsible for maintaining and improving a codebase that already exists
 - we usually call such a codebase *legacy code*
- What if this code already has technical debt? (Hint: it always does.)
 - You must service the debt: you must deal with the code as it is
 - You do not gain the benefit: the benefit was immediate, but you're reaching the code too late to see it

Common situation: you are now responsible for maintaining and improving a cod Unfortunate but common anti-pattern: • we usually What if this co **ys** does.) as it is You must s \bigcirc You do not but Ο you're read

Common situation: you are now responsible for maintaining and improving a cog Unfortunate but common anti-pattern: we usually dev 1 builds a new system, taking on What if this co /s does.) a lot of technical debt as it is You must s \bigcirc You do not but Ο you're read

Common situation: you are now responsible for maintaining and improving a cog Unfortunate but common anti-pattern: we usually dev 1 builds a new system, taking on What if this co /s does.) a lot of technical debt e as it is You must s \bigcirc system is successful initially, dev 1 is You do not promoted or moves on but Ο you're read

Common situation: you are now responsible for maintaining and improving a cog Unfortunate but common anti-pattern: we usually dev 1 builds a new system, taking on What if this co /s does.) a lot of technical debt e as it is You must s \bigcirc system is successful initially, dev 1 is You do not promoted or moves on but Ο dev 2 is now responsible for paying you're read the debt on the system :(

• Over time, software tends to have **increasing maintenance costs**, even if no technical debt is taken on intentionally

- Over time, software tends to have **increasing maintenance costs**, even if no technical debt is taken on intentionally
 - even if the code was initially reviewed and well-designed at the time of commit, and even if changes are reviewed, etc.

- Over time, software tends to have **increasing maintenance costs**, even if no technical debt is taken on intentionally
 - even if the code was initially reviewed and well-designed at the time of commit, and even if changes are reviewed, etc.
 - this process is called "*bitrot*"

- Over time, software tends to have **increasing maintenance costs**, even if no technical debt is taken on intentionally
 - even if the code was initially reviewed and well-designed at the time of commit, and even if changes are reviewed, etc.
 - this process is called "*bitrot*"
- Why does bitrot happen?

- Over time, software tends to have **increasing maintenance costs**, even if no technical debt is taken on intentionally
 - even if the code was initially reviewed and well-designed at the time of commit, and even if changes are reviewed, etc.
 - this process is called "*bitrot*"
- Why does bitrot happen?
 - Systems evolve to meet new needs and add new features

- Over time, software tends to have **increasing maintenance costs**, even if no technical debt is taken on intentionally
 - even if the code was initially reviewed and well-designed at the time of commit, and even if changes are reviewed, etc.
 - this process is called "*bitrot*"
- Why does bitrot happen?
 - Systems evolve to meet new needs and add new features
 - Changes happen in dependencies, languages, environment

- Over time, software tends to have **increasing maintenance costs**, even if no technical debt is taken on intentionally
 - even if the code was initially reviewed and well-designed at the time of commit, and even if changes are reviewed, etc.
 - this process is called "*bitrot*"
- Why does bitrot happen?
 - Systems evolve to meet new needs and add new features
 - Changes happen in dependencies, languages, environment
 - If the code's structure does not also evolve, it will "rot"
• Language choice is a common example of a place where it might make sense to take on technical debt:

- Language choice is a common example of a place where it might make sense to take on technical debt:
 - relatively-unsafe and/or non-performant languages (e.g., Python, Ruby, JavaScript) are easier to write code in

- Language choice is a common example of a place where it might make sense to take on technical debt:
 - relatively-unsafe and/or non-performant languages (e.g., Python, Ruby, JavaScript) are easier to write code in
 - but, if you end up needing to write performance-critical or safety-critical code in them, you're going to have a bad time!

- Language choice is a common example of a place where it might make sense to take on technical debt:
 - relatively-unsafe and/or non-performant languages (e.g., Python, Ruby, JavaScript) are easier to write code in
 - but, if you end up needing to write performance-critical or safety-critical code in them, you're going to have a bad time!
 - on the other hand, investing in writing in a safe and performant language (e.g., Rust, Kotlin) has a higher upfront cost

- Language choice is a common example of a place where it might make sense to take on technical debt:
 - relatively-unsafe and/or non-performant languages (e.g., Python, Ruby, JavaScript) are easier to write code in
 - but, if you end up needing to write performance-critical or safety-critical code in them, you're going to have a bad time!
 - on the other hand, investing in writing in a safe and performant language (e.g., Rust, Kotlin) has a higher upfront cost
 - but you might save a big headache later

- Language choice is a common example of a place where it might make sense to take on technical debt:
 - relatively-unsafe and/or non-performant languages (e.g., Python, Ru
 - Other similar choices include:
 - middleware frameworks
 - deployment pipeline
 - on the othe major dependencies language (e.

but, if

safety-

Ο

de in ance-critical or have a bad time! and performant **t cost**

but you might save a big headache later

• Facebook's original site was written in PHP in 2004

Facebook's original site was written in PHP in 2004
 PHP is dynamically-typed and relatively unsafe

- Facebook's original site was written in PHP in 2004
 - PHP is dynamically-typed and **relatively unsafe**
 - this caused problems for Facebook as its codebase grew

- Facebook's original site was written in PHP in 2004
 - PHP is dynamically-typed and relatively unsafe
 - this caused problems for Facebook as its codebase grew
- In 2014, Facebook releases **Hack**, a new variant of PHP

- Facebook's original site was written in PHP in 2004
 - PHP is dynamically-typed and **relatively unsafe**
 - this caused problems for Facebook as its codebase grew
- In 2014, Facebook releases **Hack**, a new variant of PHP
 - Hack added new safety features (including gradual typing and type inference)

- Facebook's original site was written in PHP in 2004
 - PHP is dynamically-typed and **relatively unsafe**
 - this caused problems for Facebook as its codebase grew
- In 2014, Facebook releases **Hack**, a new variant of PHP
 - Hack added new safety features (including gradual typing and type inference)
 - "Hack enables us to dynamically convert our code one file at a time" - Facebook Technical Lead, HipHop VM (HHVM)

• Machine-learning components can encourage tech debt

Machine-learning components can encourage tech debt
 hard to enforce strict abstraction boundaries

- Machine-learning components can encourage tech debt
 - hard to enforce strict abstraction boundaries
 - after all, one big reason for ML is that the desired behavior cannot be effectively implemented in software logic without dependency on external data!

- Machine-learning components can encourage tech debt
 - hard to enforce **strict abstraction boundaries**
 - after all, one big reason for ML is that the desired behavior cannot be effectively implemented in software logic without dependency on external data!
- For this reason, Google engineers have called ML systems the "high-interest credit card" of technical debt [1]

[1] Sculley, David, et al. "Machine learning: The high interest credit card of technical debt." SE4ML: software engineering for machine learning (NIPS 2014 Workshop)

- Machine-learning components can encourage tech debt
 - hard to enforce **strict abstraction boundaries**
 - after all, one big reason for ML is that the desired behavior cannot be effectively implemented in software logic without dependency on external data!
- For this reason, Google engineers have called ML systems the "high-interest credit card" of technical debt [1]
 - can get you a lot of value in the short term!

- Machine-learning components can encourage tech debt
 - hard to enforce **strict abstraction boundaries**
 - after all, one big reason for ML is that the desired behavior cannot be effectively implemented in software logic without dependency on external data!
- For this reason, Google engineers have called ML systems the "high-interest credit card" of technical debt [1]
 - can get you a lot of value in the short term!
 - but if you don't pay down the debt quickly...

• It is **not yet well understood** how LLM code generators (e.g., GitHub CoPilot and friends) interact with technical debt

- It is **not yet well understood** how LLM code generators (e.g., GitHub CoPilot and friends) interact with technical debt
- However, early signs are **not promising**:

- It is **not yet well understood** how LLM code generators (e.g., GitHub CoPilot and friends) interact with technical debt
- However, early signs are **not promising**:
 - LLMs seem to be easily confused by atypical code patterns, quirks of leaky abstractions, etc. (all hallmarks of tech debt)

- It is **not yet well understood** how LLM code generators (e.g., GitHub CoPilot and friends) interact with technical debt
- However, early signs are **not promising**:
 - LLMs seem to be easily confused by atypical code patterns, quirks of leaky abstractions, etc. (all hallmarks of tech debt)
 - LLMs can introduce technical debt themselves
 - e.g., recent studies have shown that with an LLM assistant, devs are more likely to write insecure code [1]

• It is possible to reduce the amount of technical debt in a codebase by improving its design

- It is possible to reduce the amount of technical debt in a codebase by improving its design
 - one option: rewriting the whole system (but think about today's Spolsky reading!)

- It is possible to reduce the amount of technical debt in a codebase by improving its design
 - one option: rewriting the whole system (but think about today's Spolsky reading!)
 - more common: **refactoring** the code

- It is possible to **reduce** the amount of technical debt in a codebase by improving its design
 - one option: rewriting the whole system (but think about today's Spolsky reading!)
 - more common: refactoring the code
- *refactoring* is the process of applying behaviour-preserving transformations (called *refactorings*) to a program, with the goal of improving its non-functional properties (e.g., design, performance)



Time



• Advice: set aside **specific time** to pay off technical debt

Advice: set aside specific time to pay off technical debt
 Google has (had?) "20% time" for tasks like this

- Advice: set aside specific time to pay off technical debt
 Google has (had?) "20% time" for tasks like this
- New projects can take on some technical debt

- Advice: set aside specific time to pay off technical debt
 Google has (had?) "20% time" for tasks like this
- New projects can take on some technical debt
 - i.e., refactoring at the start of a project to make the rest of the new code easier to write

- Advice: set aside specific time to pay off technical debt
 Google has (had?) "20% time" for tasks like this
- New projects can take on some technical debt
 - i.e., refactoring at the start of a project to make the rest of the new code easier to write
- Have a plan: don't put off dealing with technical debt indefinitely
Paying down technical debt: best practices

- Advice: set aside specific time to pay off technical debt
 Google has (had?) "20% time" for tasks like this
- New projects can take on some technical debt
 - i.e., refactoring at the start of a project to make the rest of the new code easier to write
- Have a plan: don't put off dealing with technical debt indefinitely
 - When a crisis hits, it's too late
 - Hasty fixes to unmaintainable code likely to multiply problems!
 - Eventually, mounting technical debt can bury a team

Tech debt, refactoring, and maintenance

Agenda:

- Finish design pattern slides
- Technical debt: the costs of bad design
- How to pay off technical debt: refactoring

Definition: *refactoring* is improving a piece of software's internal structure without altering its external behavior.

Definition: *refactoring* is improving a piece of software's internal structure without altering its external behavior.

• Incurs a short-term time/work cost to reap long-term benefits

Definition: *refactoring* is improving a piece of software's internal structure without altering its external behavior.

- Incurs a short-term time/work cost to reap long-term benefits
- A long-term **investment** in the overall quality of your system.

Definition: *refactoring* is improving a piece of software's internal structure without altering its external behavior.

- Incurs a short-term time/work cost to reap **long-term benefits**
- A long-term **investment** in the overall quality of your system.

What refactoring is **not**:

Definition: *refactoring* is improving a piece of software's internal structure without altering its external behavior.

- Incurs a short-term time/work cost to reap **long-term benefits**
- A long-term **investment** in the overall quality of your system.

What refactoring is **not**:

- rewriting code
- adding features
- debugging code

- Each part of your system's code has three purposes:
 - to execute its functionality,
 - to allow change,
 - to communicate well to developers who read it.

- Each part of your system's code has three purposes:
 - to execute its functionality,
 - to allow change,
 - to communicate well to developers who read it.
- If the code does not do one or more of these, it **is** broken.

- Each part of your system's code has three purposes:
 - to execute its functionality,
 - to allow change,
 - to communicate well to developers who read it.
- If the code does not do one or more of these, it **is** broken.
- Refactoring should improve the software's design:
 - more extensible, flexible, understandable, performant, ...
 - every design improvement has costs (and risks)

Definition: a "*code smell*" is a minor design issue with a piece of code that is not a defect *per se*, but is still undesirable

Definition: a "*code smell*" is a minor design issue with a piece of code that is not a defect *per se*, but is still undesirable

• intuition: each code smell is an irritation on its own, but in large groups they impede maintenance

Definition: a "*code smell*" is a minor design issue with a piece of code that is not a defect *per se*, but is still undesirable

- intuition: each code smell is an irritation on its own, but in large groups they impede maintenance
- many code smells -> good idea to refactor

Definition: a "*code smell*" is a minor design issue with a piece of code that is not a defect *per se*, but is still undesirable

- intuition: each code smell is an irritation on its own, but in large groups they impede maintenance
- many code smells -> good idea to refactor
- a good refactoring often fixes more than one code smell
 - \circ sometimes many more than one

Examples of **common code smells**:

Examples of **common code smells**:

- Duplicated code
- Poor abstraction (change one place \rightarrow must change others)
- Large loop, method, class, parameter list; deeply nested loop
- Module has too little cohesion
- Modules have too much coupling
- Module has poor encapsulation
- Dead code
- Design is unnecessarily general
- Design is too specific

• "*low-level*" refactorings are small changes to the code that mitigate or remove one or more code smells. Examples:

- "*low-level*" refactorings are small changes to the code that mitigate or remove one or more code smells. Examples:
 - Renaming (methods, variables)
 - Naming (extracting) "magic" constants
 - Extracting common functionality (including duplicate code) into a module/method/etc.
 - Changing method signatures
 - Splitting one method into two or more to improve cohesion and readability (by reducing its size)

also see https://refactoring.com/catalog/

• modern IDEs have good support for low-level refactoring

- modern IDEs have good support for low-level refactoring
 - **IDE = "integrated development environment"**
 - e.g., Eclipse, VSCode, IntelliJ, etc.

- modern IDEs have good support for low-level refactoring
 - **IDE = "integrated development environment"**
 - e.g., Eclipse, VSCode, IntelliJ, etc.
- they automate:
 - renaming of variables, methods, classes
 - extraction of methods and constants
 - extraction of repetitive code snippets
 - changing method signatures
 - warnings about inconsistent code

ο..

- modern IDEs have good support for low-level refactoring
 - IDE = "integrated development environment" Ο
 - e.g., Eclipse, VSCode, Iptelli Letc My advice/opinion: don't rely on
- they automate:
 - renaming of variables, me Ο
 - extraction of methods an Ο
 - extraction of repetitive c Ο

auto-complete, simple refactoring, red squiggles, etc. But, if you let it control the build process you'll changing method signatu have a bad time.

your IDE too much. It's useful for

warnings about inconsistent code Ο

Ο

• *"High-level"* refactoring might include:

- *"High-level"* refactoring might include:
 - Refactoring to design patterns
 - Changing language idioms (safety, brevity)
 - Performance optimization
 - Clarifying a statement that has evolved over time or is unclear

- *"High-level"* refactoring might include:
 - Refactoring to design patterns
 - Changing language idioms (safety, brevity)
 - Performance optimization
 - Clarifying a statement that has evolved over time or is unclear
- Compared to low-level refactoring, high-level is:

- *"High-level"* refactoring might include:
 - Refactoring to design patterns
 - Changing language idioms (safety, brevity)
 - Performance optimization
 - Clarifying a statement that has evolved over time or is unclear
- Compared to low-level refactoring, high-level is:
 - Not as well-supported by tools
 - But much more important!

• When you identify an area of your system that:

- When you identify an area of your system that:
 - is **poorly designed**, and

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and
 - now needs new features...

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and
 - now needs new features...

These are a good set of criteria for deciding to refactor code
especially "needs new features", because if you don't refactor you'll be paying interest on the tech debt!

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and
 - now needs new features...
- What should you do?

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and
 - now needs new features...
- What should you do?
 - Write unit tests that verify the code's external correctness.
 (They should pass on the current, badly-designed code.)

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and
 - now needs new features...
- What should you do?
 - Write unit tests that verify the code's external correctness.
 (They should pass on the current, badly-designed code.)
 - **Refactor** the code. (Some unit tests may break. Fix the bugs.)
Refactoring: how to refactor

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and
 - now needs new features...
- What should you do?
 - Write unit tests that verify the code's external correctness.
 (They should pass on the current, badly-designed code.)
 - **Refactor** the code. (Some unit tests may break. Fix the bugs.)
 - Add any new features.

Refactoring: how to refactor

- When you identify an area of your system that:
 - is **poorly designed**, and
 - is **poorly tested** (even if it seems to work so far), and
 - now needs new features...
- What should you do?
 - Write unit tests that verify the code's external correctness.
 (They should pass on the current, badly-designed code.)
 - **Refactor** the code. (Some unit tests may break. Fix the bugs.)
 - Add any new features.
 - As always, keep changes small, do code reviews, etc.

Takeaways: tech debt and refactoring

- Technical debt accrues when you take a shortcut for some immediate benefit that makes a system harder to maintain
 tech debt is inevitable in large systems
 - but you should be thoughtful about when/how you take it on!
- When and how you take on technical debt is one of the biggest judgment calls that you will make as a low-level engineer
- Refactoring is the process of improving a codebase's non-functional properties while maintaining its behavior
 - refactoring is a useful way to reduce tech debt
 - you often want to pair refactoring with adding new features